

Appendix D
Research Center Review Criteria

Research Center review committees are asked to submit a report to the governing VCs. The review committee will respond to these questions in order to ensure completeness of the review report:

1. Introduction and Executive Summary.
 - a. Mission. A concise statement detailing any projected changes to the mission and objectives of the center.
 - b. An evaluation of the overall scholarly quality of the center.
 - c. Evaluation of the center's stated objectives and activities? Its strengths and weaknesses?
 - d. Assessment of the Director's performance.

2. Evidence of Accomplishment. What are the center's major accomplishments over the preceding review period in the following areas?
 - a. Research. What is the committee's evaluation of the quality and productivity of research? Is there compelling evidence the center has contributed to outstanding research in the disciplinary and interdisciplinary areas in which it specializes? If appropriate, to what extent is the center attracting graduate students, postdoctoral scholars and/or faculty to SIO? What external connections have been established?
 - b. Undergraduate and Graduate Research Training. What is the committee's assessment of the direct and indirect contributions of the center to graduate and undergraduate research training at SIO? What contributions does the center make to enhance undergraduate and graduate research training associated with the teaching programs of academic departments and programs?
 - c. Recognition for Excellence beyond SIO. Does the center have a national and international reputation for excellence? Are there national and international collaborations that have been established?
 - d. Diversity. How has the center contributed to the campus's diversity goals? Contributions to diversity and equal opportunity can take a variety of forms, including efforts to advance equitable access to education, public service that addresses the needs of California's diverse population, or research in a scholar's area of expertise that highlights inequities.
 - e. Public Service and Outreach. Has the center made significant contributions to the public and the community beyond SIO/UCSD? Have there been benefits to the citizens of California? Measures of success can include, for example, intellectual property that is brought to market; research that improves the quality of life for citizens; and events hosted by the center that engage the public's interest.

3. Financial. If appropriate, has the center been successful in obtaining extramural funds? What needs are regarded as most critical to further effectiveness of the center?

4. Space and Resources. Is there space assigned? Is it adequate, appropriate and reasonable? What specific changes, if any, are recommended?

5. Governance and Administration. Does the administrative structure meet the needs of the center? The report should separately address the following administrative issues:
 - a. Governance. Comment on the center's governance, its structure and effectiveness, including the leadership qualities of the Director and the ability of the Advisory and Executive Committees to provide guidance to the Director. Is there evidence of succession planning?
 - b. Faculty Participation. Is there adequate participation of faculty/researchers from diverse disciplines in the center? Is there evidence that the center is a factor in attracting faculty to SIO and retaining them?
 - c. Comparisons with Other Units. What are the center's unique contributions to the SIO/UCSD that distinguish it from other similar academic entities? Is the center's continuance as a separate entity justified? What would be lost if the unit did not exist? Does the center affect other units at SIO?

6. Conclusion and Recommendations. The committee should summarize its recommendations for the future of the center, including, but not limited to, a recommendation about its continuance, directorship, and any changes involving administration, governance and funding. In making its recommendations, the committee should particularly consider whether the current center structure would continue to advance the goals of SIO.